



## **CODE OF PRACTICE FOR THE GOVERNING BODY OF NEWNHAM CROFT PRIMARY SCHOOL 2023-24**

*This Code of Practice is to be read in conjunction with the Governing Body Standing Orders 2023-24.*

### **A. DEFINITIONS**

1. **Governor:** A Governor has voting rights and is eligible to attend the Full Governing Body and any or all of the sub-committees. All references in this Code to Governors are to full Governors and not to Associate Members.
2. **Associate Members of the Governing Body:**
  - a. An Associate Member will be appointed by the Full Governing Body and have a defined role (in writing) in respect of a particular aspect of the school, for example in relation to fund-raising, music, science, particular advice or such other matter as determined by the full governing body. This remit is not to be exceeded.
  - b. Associate Members are not permitted to hold out as Governors, correspond as Governors or partake in the activities of a Governor unless specifically permitted to by the Full Governing Body or the Head Teacher.
  - c. Subject to Regulation 12 (see Governor Body Standing Orders) Associate Members have the right to attend the Full Governing Body or the sub-committees, but voting rights are limited to Committees where they are members. No voting rights exist in relation to the Full Governing Body meetings.
  - d. Associate Members Names and status as Associate Members will be recorded on the website. See also paragraphs 17 and 18 (Eligibility), 14 (Commitment) and 38 and 39 (publication of details).
  - e. Associate Members must ensure they have read the minutes of the Full Governing Body if dispensation is given not to attend such meetings (see paragraph 14)
  - f. The Full Governing Body may remove Associate Members.

### **B. GENERAL**

3. The main aim of the school is to raise the educational achievements of all its pupils.
4. The governing body will contribute most effectively to this aim by focusing on its three roles:
  - a. Ensuring clarity of vision, ethos and strategic direction;
  - b. Holding the head-teacher to account for the educational performance of the school and its pupils; and
  - c. Overseeing the financial performance of the school and making sure its money is well spent.
5. Governors have responsibility for determining, monitoring and keeping under review the policies, plans and procedures within which the school operates. The head-teacher is responsible for the implementation of policy, day-to-day management of the school and operation of the curriculum.
6. All Governors have equal status. Although Governors are appointed and elected by different groups, their central concern is the welfare of the school as a whole.

7. Governors have a general duty to act fairly and without prejudice at all times.
8. In so far as they have, or share, responsibility for the employment of staff, Governors should fulfill all reasonable expectations of a good employer.
9. Governors should consider carefully how their own decision might affect other schools.
10. Governors should encourage open government and should be seen to do so.
11. Governors do not act alone but as members of a corporate team. Individual Governors have power only when it is delegated specifically to them by the whole governing body.

### **C. COMMITMENT**

12. Being a Governor involves significant amounts of time and energy. Careful regard should be paid to this when agreeing to serve or to continue to serve on the governing body of a school.
13. All Governors should involve themselves actively in the work of the governing body and accept a fair share of responsibilities, including service on committees.
14. Regular attendance at meetings is essential to continue in the role, with at least 60% attendance in any year. This applies to all Governors and Associate Members unless the Full Governing Body has permitted a dispensation in writing. A record of Governors' attendance will be published on the school website.
15. Governors should play an active part in monitoring the work of the school.
16. Governors will use their existing skills and be committed to developing themselves in the role.

### **D. ELIGIBILITY**

17. Governors and Associate Members will confirm their eligibility to be a Governor in writing and inform the clerk immediately if there is any change.
18. Governors and Associate Members are required to have a DBS check and inform the Head-Teacher and the Chair of Governors if they are no longer eligible to be a Governor for any reason.

### **E. RELATIONSHIPS**

19. Governors should strive to operate as a team in which constructive working relationships are actively promoted.
20. Governors should develop effective working relationships with the headteacher, staff, parents, the local authority and their local community.
21. Governors will need to disclose any relationships with other Governors or staff at the school

### **F. CONFIDENTIALITY**

22. Governors must observe complete confidentiality in relation to matters concerning individual staff, pupils or parents.

23. Although decisions reached at Governors' meetings are normally made public through the minutes or otherwise, the views of individuals or how they voted should remain confidential.
24. Governors should exercise the highest degree of prudence when discussion of potentially contentious issues arises outside the governing body.

## **G. CONDUCT**

25. Governors should express their views openly within meetings but accept collective responsibility for all decisions.
26. Governors should only speak or act on behalf of the governing body when they have been specifically authorised to do so.
27. All visits to the school should be undertaken within an agreed policy.
28. In responding to a concern, grievance or complaints relating to the school, Governors should refer the parent or member of staff to the relevant procedure.
29. Governors have a responsibility to maintain and develop the ethos and reputation of the school. Their actions within the school community should reflect this.
30. Any pecuniary interest that a Governor may have in connection with the Governing Body's business must be recorded in the register of pecuniary interests.
31. Governors should withdraw from any item at a meeting in which they have a direct or indirect pecuniary interest. This needs to be recorded in the minutes.
32. A person who is paid to work at the school is not regarded as having a pecuniary interest if his/her interest is no greater than that of other persons paid to work at the school.
33. A Governor paid to work at the school, other than the head-teacher, must withdraw and cannot vote in relation to the pay or performance appraisal of any particular person working at the school. This does not affect general discussions about general policy.
34. The head-teacher must withdraw and cannot vote in relation to their own pay or performance appraisal.
35. All Governors must ensure that confidential and sensitive data sent to them is kept securely, in respect of both paper and electronic versions.
36. Governors will only use email as agreed by the governing body, for example, to circulate agendas and reports. Email or other means of correspondence may be used for discussing business where it is necessary to ensure decisions are taken promptly or where it is necessary.
37. Where a response is required to a query to all Governors, the Chair will collate responses either from the group with delegated responsibility for the task, or the wider group, and provide a suitable response with assistance from other Governors where necessary. Where possible, Governors should avoid responding directly to such queries.

## H. PUBLICATION OF GOVERNOR (INCLUDING ASSOCIATE MEMBER) DETAILS AND THE REGISTER OF INTERESTS

38. Governors hold an important public office and their identity should be known to their school and wider communities. In the interests of transparency, this governing body will publish on its website up-to-date details of its governance arrangements in a readily accessible format. This will include:
- a. the structure and remit of the governing body and any committees, and the full names of the chair of each;
  - b. for each Governor who has served at any point over the past 12 months: their full names, date of appointment, term of office, date they stepped down (where applicable), who appointed them (in accordance with the governing body's instrument of government),
  - c. relevant business and pecuniary interests (as recorded in the register of interests) including:
    - i. governance roles in other educational institutions;
    - ii. any material interests arising from relationships between Governors or relationships between Governors and school staff;
  - d. Their attendance record at governing body and committee meetings over the last academic year.
  - e. The same information will be published for Associate Members, making clear their remit.
39. Any Governor or Associate Member failing to provide information to enable the governing body to fulfill their responsibilities may be in breach of the code of conduct and as a result be bringing the governing body into disrepute. In such cases the governing body may consider suspending the Governor or removal, in the case of an Associate Member.

## I. MEETINGS

40. Individual Governors do not have the authority in a school. It is the decisions of all the Governors together that carry authority. The activities that Governors undertake outside meetings can be seen as preparation for the times when the governing body 'goes live' – in a meeting.
41. It follows that if a governing body is to carry out its functions well, its meetings are crucial. If the chair, the head-teacher, the clerk and all the Governors subscribe to and follow agreed expectations such as this, the governing body will be giving itself the best chance of coming to informed, collective decisions.

### Meetings Expectations

#### As a Governor I expect:

- (a) People to attend regularly and be punctual
- (b) An agenda and relevant documents to reach me at least seven days before every meeting
- (c) An agenda that makes clear the purpose of each item
- (d) An effective chair who runs the meeting efficiently but encourages all to contribute
- (e) My contribution to be heard and others to contribute to the discussion
- (f) The decision making process to be quite clear
- (g) Governors to work together and not to be stubbornly partisan
- (h) Governors to take collective responsibility for decisions
- (i) Minutes are accurate and concise and reflect the challenge Governors provided

#### Others can expect me to:

- (a) Attend regularly and be punctual
- (b) Come prepared to the meeting and prepared to play an active part in the meeting
- (c) Make relevant and positive contributions
- (d) Listen to and consider what others say
- (e) Accept the majority decision, even if I personally disagree

## J. TRAINING AND DEVELOPMENT

42. Governor training and development is important. It benefits the school particularly when key learning points are shared with all Governors. In its guidance to Governors, the DfE emphasises the importance of Governor training and support:

*‘Good chairs of Governors set out clearly what they expect of their Governors, particularly when they first join the governing body. Good governing bodies also carry out regular audits of Governors’ skills in the light of the skills and competences they need, and actively seek to address any gaps they identify – either through recruitment or training. They have succession plans in place and develop future leaders by identifying and nurturing talent and sharing responsibility. It is for governing bodies to identify training and development opportunities and select those that meet their needs and budget. The NGA and many LAs and other organisations offer induction and other training courses and resources’.*

Extract from DfE document: *The Governors’ Handbook*

### Mentoring

43. The link Governor or an experienced Governor can act as a mentor to new Governors providing support and a listening ear for all aspects of the work of the governing body.

**The Governing Body of Newnham Croft Primary School adopted this Code of Practice on: 4 October 2023**

Name	Signature	Date
Edward Ferguson		
Dani Redhead		
Matt Day		
Hugh Clough		
Lucy Nethsingha		
Keren Sayir Uziyel		
Annie Hanekom		
Jason Gellis		
Eleanor Toye Scott		
Simon Hill		
Ave Wrigley		
Yudan Ren		
Nick Whitehead		
Emma Smith		